

CURRICULUM VITAE (CV)
DAVID SHEPPARD

PERSONAL DETAILS

Contact details (work and home)

IUCN - The World Conservation
Union
Rue Mauverney 28
CH-1196 Gland
Switzerland
Tel: +41 (22) 999-0162
Email: das@iucn.org

Chemin des Granges, 19
CH-1273 Arzier
Switzerland.
Tel/Fax: +41 22 3664239.

Email: mbellini@vtx.ch

Date and Place of Birth

October 14, 1956, Adelaide, AUSTRALIA

Nationality

Australian

Civil Status

Married, two children

PROFESSIONAL EXPERIENCE

**Head, Protected Areas Programme, The World Conservation Union IUCN, Switzerland,
May 1993 to 2000, then 2004 onwards (current position)**

Responsibilities

IUCN - The World Conservation Union is the world's largest and oldest conservation body and has a global leadership role in relation to protected areas. My responsibilities as Head of the IUCN Protected Areas Programme include leading:

- (a) the 2003 IUCN World Parks Congress (refer below);
- (b) the World Commission on Protected Areas (WCPA)¹ - the world's largest network of professionals working in the field of protected areas;
- (c) IUCN's role in relation to the UNESCO World Heritage Convention; and
- (d) IUCN's global programme on protected areas, one of IUCN's major programmes.

Main achievements

- ✓ Conception and convening the annual World Protected Areas Leadership Forum, involving Chief Executive Officers of the world's largest protected areas agencies
- ✓ Developing policy statements and papers which have had a major influence on the direction of protected areas worldwide. These include the IUCN Protected Areas Category System, now integrated within legislation and policy of many countries,

¹ Jointly with the Chair of WCPA

and the IUCN Position Statement on Mining and Protected Areas, fundamental in the convincing key companies and industry groups, such as Shell and ICMM², to adopt “No Go” policies in world heritage sites

- ✓ Developing innovative global programmes which have been adapted and applied in many countries. An example is the “Parks for Peace” programme which has pioneered the role that transboundary protected areas³ can play in the peaceful settlement of disputes between countries.
- ✓ Leading IUCN’s role in relation to the far reaching Protected Areas Programme of Work adopted by the 185 signatory countries to the Convention on Biological Diversity (CBD) in 2004. IUCN is regarded as the key player in the adoption of this programme which was based largely on the outcomes of the 2003 World Parks Congress
- ✓ Leading IUCN’s role with the influential World Heritage (WH) Convention. I have been responsible for oversight of more than 100 nomination documents presented to the WH Committee, as well as presenting numerous monitoring reports, including on high profile and/or controversial WH sites such as Galapagos (Ecuador), Kakadu (Australia) and Lake Baikal (Russia).
- ✓ Initiating change management and strategic planning processes which have developed WCPA into the world’s leading network of protected area specialists and have reinforced IUCN’s leading role with the World Heritage Convention
- ✓ Undertaking high-level missions to more than 40 countries on a range of aspects relating to protected areas, conservation and natural resource management.
- ✓ Representing IUCN at international, national and regional meetings, including on a number of high level International Boards and Committees

Secretary-General 2003 IUCN World Parks Congress, IUCN - The World Conservation Union, Switzerland, 2000 to 2004

Responsibilities

As Secretary General of the Vth IUCN World Parks Congress (WPC)⁴, I was responsible for directing all aspects of the planning and implementation of the WPC and for leading a team of more than 500 people working on this event. The WPC is held every 10 years and is the premier event for the world’s protected areas, now covering more than 12 % of the earth’s surface. The Congress was convened by IUCN under Congress Patrons Mr. Nelson Mandela and Her Majesty Queen Noor of Jordan.

Main achievements

² International Council for Minerals and Metals

³ Protected areas shared between two or more countries

⁴ Held in Durban, South Africa in September 2003

- ✓ Successfully implementing the 2003 World Parks Congress, the largest and most diverse gathering of protected area experts in history, involving 3,000 participants from 157 countries. The Congress was assessed by internal and external evaluations as an outstanding success
- ✓ Leading fundraising efforts for the Congress which raised cash contributions of US\$6 million and in kind contributions of US\$7 million, from more than 90 donors and partners
- ✓ Overseeing the technical content of the Congress which involved more than 150 workshops (organized around 10 major themes) and 100 side meetings
- ✓ Managing the WPC to ensure the development of innovative, ground breaking outcomes which will significantly impact the future of the world's protected areas. These included: (a) the Durban Accord and Action Plan; (b) a set of 32 Congress Recommendations; (c) a series of initiatives for African protected areas; and (d) a Message to the Convention on Biological Diversity.
- ✓ Ensuring that a wide range of stakeholders, including indigenous peoples, youth and the private sector, were actively and effectively involved in all Congress sessions and in the formulation of Congress outputs.
- ✓ Encouraging pledges and commitments at the Congress to assist the world's protected areas, including the establishment of 200,000 sq. km. of new protected areas, and support of more than US\$ 50 million to strengthen the management of existing protected areas.

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Kommentar: David – press releases quoted this figure as \$35m??

Team Leader, Regional Environment Management Project, South Pacific Regional Environment Programme (SPREP), Western Samoa.
October 1990 - May 1993

Responsibilities

Leadership of an innovative and pioneering project with the South Pacific Regional Environment Programme (SPREP), the leading environmental agency in the South Pacific. This project developed National Environmental Strategies for a number of Pacific countries and implemented a range of capacity building initiatives. The project was implemented through SPREP and was largely funded by the Asian Development Bank.

Main achievements

- ✓ Developing National Environment Management Strategies in five (5) Pacific Countries, (Tonga, Solomon Islands, Federated States of Micronesia, Marshall Islands and the Cook Islands), with each Strategy involving extensive consultation with key stakeholder groups and final adoption by the Cabinet of each country.
- ✓ Overseeing the preparation of extensive environmental legislation reviews in each country

- ✓ Organising the largest environmental management training course ever held in the Pacific (as at 1993)
- ✓ Completing the project on time and within budget and with the highest possible internal and external evaluation ratings.

National Parks and Wildlife Service (NPWS), New South Wales (NSW), Australia.
Various positions - March 1983 - October 1990

NPWS is the key agency responsible for natural and cultural heritage conservation in NSW. In 1990 NPWS was rated as one of the top five (5) National Parks Services in the World. During employment with the NPWS I held a range of positions, including:

1. Manager (Natural Resource Management Division), NPWS
(1988 - 1990)

Responsibilities

This position involved direction and overall administration of the Natural Resource Management Division, involving more than 100 staff and a budget in excess of \$A 5million. This position was on the Executive Management Board of the NPWS and involved considerable liaison with Government Ministers and senior officials in the private and public sector. Specific responsibilities included statewide policy and programme implementation in relation to: environmental research; wildlife management programmes; environmental planning; conservation policies and programmes; and law enforcement activities relating to the illegal trade in wildlife.

Main achievements

- ✓ Developing a focused, cutting edge environmental research programme, which particularly emphasised practical application of research results to field management
- ✓ Overseeing a range of environmental legislative initiatives, including on endangered species, marine reserves and wilderness
- ✓ Effectively representing the NPWS on a number of High Level Government Boards and Committees
- ✓ Effectively managing human and financial resources within the Division, as assessed by internal and external evaluation

2. Recreation Management Coordinator, NPWS
(1983 – 1987)

Responsibilities

This position involved the development of a wide range of policies and programmes relating to recreational and tourist use of National Parks and Protected Areas in NSW. Activities included the development of data collection and strategic planning systems for recreation and tourism management. This position involved considerable liaison with community groups.

Main achievements

- ✓ Developing state wide tourism and visitor use policies relating to protected areas
- ✓ Developing innovative recreational planning and management strategies and programmes
- ✓ Initiating a range of focused outreach programmes to major community and recreational groups.

3 Acting positions with the NPWS (1983 to 1988).

I also acted in a number of other positions with the NPWS over the period 1983 to 1988, including:

- ✓ Manager (Policy and Planning Division) - Executive Level. Responsible for the direction and overall administration of the Policy and Planning Division, involving sections responsible for policy analysis, park planning, recreation management, concessions and leasing, technical support and land survey/acquisition.
- ✓ Regional Manager, South Eastern Region – Executive Level Responsible for direction and overall administration of the NPWS South Eastern Region, in charge of on-ground implementation of NPWS policies and programmes within the region.
- ✓ NPWS Strategic Planner Development of the NPWS Corporate Strategy.
- ✓ Chief Ranger, Sydney District Second in charge of the NPWS Sydney District, with responsibilities for on-ground implementation of NPWS policies and programmes.
- ✓ Planning Co-ordinator Responsible for State-wide park planning programmes, including the preparation of management plans for protected areas and the development of management policies.

Forester, Tasmanian Forestry Commission, Tasmania, Australia. January 1977 - January 1981

Responsibilities

Responsible for the co-ordination of Forest Conservation and Recreation programmes within the Tasmanian Forestry Commission. Also development and implementation of forest extension and community education programmes.

Main achievements

- ✓ Establishing a network of Forest Reserves around the State for conservation and recreation. The role of the Forestry Commission in this field was recognized in 1978 through a National Award from the Royal Australian Institute of Parks and Recreation

- ✓ Developing outreach programmes, including close involvement with the Tasmanian Recreational Land Use Study, which planned the co-ordinated use of State Land for recreation and was viewed as a major and innovative Australian case study
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EDUCATION

Tertiary (Awarded Tasmanian State Government Scholarship)

1974-77 Australian National University, Australia.
Bachelor of Science (Forestry)

Post Graduate (Awarded Commonwealth Post Graduate Scholarship)

1981 University of Canberra, Australia.
Post Graduate Diploma in Resource Management

1990- University of Technology, NSW, Australia.
Studies towards ***Master of Business Administration (MBA)***

Other courses

- ✓ ***Executive Development Programme, Harvard Business School***, Harvard University, USA, 2000. This intensive 6-week course was based around case studies of leading global private and public sector organisations.
 - ✓ ***Creative Executive Leadership Programme***, University of NSW, Sydney, Australia, 1989.
 - ✓ Executive “short courses” in: ***Negotiation, Project Management; Environmental Law; and Information Technology.***
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EVALUATIONS

I have carried out a number of high-level evaluations of conservation and environmental projects and programmes around the world. Since 1993, this has included:

- ✓ Leading IUCN World Heritage Field Missions to evaluate potential World Heritage Sites, including:
 - Russia (1998 - Golden Mountains of the Altai);
 - Philippines (1999 - Saint Paul Subterranean River National Park) Palawan;
 - South Africa (2000 - Drakensberg Mountains and the Cape Floristic Region);
 - Japan (2004 – Shiretoko National Park)
- ✓ Evaluation of the State of Conservation of the Manas World Heritage Site, India (2005)

- ✓ Evaluating the Tanzania Protected Area Management Planning Process. (1994 – Tanzania).
- ✓ Evaluating the Seychelles Biodiversity Conservation and National Parks Programme. (1995 – Seychelles).
- ✓ Reviewing the Lao Swedish Forestry Programme (Conservation sub-programme). (1997 - Lao PDR).

MEMBERSHIP OF INTERNATIONAL COMMITTEES/BOARDS AND HONORARY AWARDS

Memberships and Representational Responsibilities

Have held a number of significant positions on International and National Committees/Boards, including:

- ✓ Head of IUCN Delegation to annual UNESCO World Heritage Committee Meetings (from 1998 to 2005);
- ✓ Chairman, Advisory Board for “PARKS” – The International Journal for Protected Area Managers (since 1993);
- ✓ Member, Scientific Advisory Committee for UNEP/WCMC (The United Nations Environment Programme World Conservation Monitoring Centre) (1999 - 2004);
- ✓ Member, International Advisory Committee for Green Globe (Tourism and Environment) (since 2000);
- ✓ Member, United Nations Foundation (UNF) Programme Framework on Biodiversity, which led to the multi million dollar UNF World Heritage Biodiversity Programme (1998 – 1999)
- ✓ Member, Editorial Board, Biodiversity and Conservation, Chapman and Hall, United Kingdom. (1991 to 2000)
- ✓ Representing IUCN on the International Co-ordinating Council of the UNESCO Man and the Biosphere (MAB) Programme (from 1996) (IUCN has observer status)
- ✓ Representing IUCN on the Environment Committee of the World Tourism Organisation (1993 to 1996)
- ✓ Representing IUCN on the Global Judging Panel of the British Airways “Tourism for Tomorrow” Award. (1994 - 2000)
- ✓ Member, Western Lands Advisory Board, NSW, Australia. (1989-90)

- ✓ Member, Technical Advisory Committee, NSW State Pollution Control Commission, NSW, Australia. (1988-90)
- ✓ Member, Leisure Industry Advisory Committee, NSW, Australia (1989-90)
- ✓ Member, NSW Coastal Committee, NSW, Australia. (1990)
- ✓ Member, NSW Catchment Areas Protection Board, NSW, Australia (1989-90)

Listings

- ✓ Listed in “*International Who's Who of Professionals*”, since 2000.
- ✓ Listed in “*The Contemporary Who's Who*”, since 2002 (published by the American Biographical Institute).

CONSULTANCIES AND OTHER PROFESSIONAL EXPERIENCE

Have undertaken a wide range of consultancies and other activities in the period 1980 to 2000, often on formal secondment from my employer. These have included:

1. European Union (Medstat) (October 2004) Trainer on Environmental Statistics in the European Union Mediterranean Region
2. The World Bank. (April 1995): Consultant. Implementing a comprehensive World Bank training programme on the topic of natural habitats, biodiversity conservation and protected areas.
3. Office of Public Management (OPM), New South Wales (NSW) Premiers Department, NSW, Australia. (Aug. 1990 - Nov. 1990): Consultant. Investigating and documenting innovative practices and programmes in the NSW Public Sector, including the development of guidelines for encouraging and implementing innovation.
4. World Conservation Union (IUCN), Nepal. (Jan. 1990 - March 1990): Consultant, Supporting implementation of the National Conservation Strategy for Nepal.
5. University of Technology, Dept. of Leisure Studies, NSW, Australia. (1986 to 1990): Visiting Lecturer. Developing and implementing a new subject titled 'Management of Natural Areas' for the Department of Leisure Studies. (Involved 17 x 3 hour lecture periods). Also, in 1988 to 1990 lectured in the subject: "Advanced studies in Parks and Recreation".
6. South Pacific Regional Environment Programme (SPREP), New Caledonia. (1986): Consultant assisting SPREP with assessing training needs for protected area managers in Pacific countries (2 months).
7. South Pacific Regional Environment Programme (SPREP), New Caledonia. (1985): Consultant assisting SPREP with implementation of the third South Pacific Parks and

Reserves Conference as well as Pacific environmental training projects (seconded from NPWS for 5 months in 1985).

8. World Conservation Union (IUCN), Sri Lanka, (August 1985 - Sept. 1985): Consultant. Assisting preparation of a Plan of Management for the Sinharaja Man and the Biosphere Reserve, Sri Lanka.

9. NSW National Parks and Wildlife Service, NSW, Australia, (Nov. 1982 – Jan. 1983): Research Assistant, Kosciusko Summit Visitor Survey. Study Leader - Dr George Stankey.

10. NSW National Parks and Wildlife Service, NSW, Australia, (Jan. 1983 - March 1983): Consultant. Collating and analysing State-wide visitor use data.

11. New Zealand Forest Service, New Zealand, (Nov. 1975 - Feb. 1976). Forester. Wildlife and Vegetation Research and Fire Management. Assisting with implementation of a range of wildlife and fire management programmes

HOBBIES AND OTHER ACTIVITIES

Activities with my family, jogging, cycling, hiking, scuba diving, woodwork.

PUBLICATIONS, REPORTS AND PRESENTATIONS

Sheppard, D.A. (2004) *Current and Future Threats and Opportunities to managing Protected Areas and Biodiversity Conservation*. In Biodiversity Conservation: Forward Together: Proceedings of Bornean Biodiversity & Ecosystems Conservation (BBEC) International Conference 2004, Sabah, Malaysia). BBEC Secretariat. (pp. 59 to 69)

Sheppard, D.A. (2003) *Where do we go from Durban ?* World Conservation. No 2, 2003, Special issue on the Vth IUCN World Parks Congress (pp 29)

Sheppard, D.A. (2002) *World Heritage: Future Challenges*. Paper to International Shirakami – Sanchi World Heritage Natural Symposium, Japan, October, 2002

Sheppard, D.A. (2002) *IUCN Inspiring Action*. World Conservation. No 1, 2002, Special issue on Mountains (pp 35)

Sheppard, D.A. (2002) *The Changing World for Protected Areas: Implications for East Asia*. In Proceedings of the Fourth Conference on the Protected Areas of East Asia. Chinese National Park Society. (pp 1-22)

Sheppard, D.A., (2002) *Expanding Partnerships and Support for Community-based Protected Areas – Implications from Global Experience for the South Pacific*, in Proceedings of the 6th South Pacific Conference on Nature Conservation and Protected Areas, Volume 3 Conference Papers, SPREP (pp 217 - 222)

Sheppard, D.A., (2001). New Challenges - The Outlook for World Heritage. World Conservation.No.2, 2001. IUCN. (pp30 to 31)

Sheppard, D.A. and Pasini, O. *Cultural Landscapes and IUCN* in World Heritage Expert Meeting on Vineyard Cultural Landscapes, Hungary, UNESCO (pp 21 – 22)

Sheppard, D.A., (2001). *Protected Area Systems for the New Millennium*. In Proceedings of the International Conference of the Environment. Andorra.

Sheppard, D.A., (2001). *Benefits Beyond Boundaries: A new Paradigm for Protected Areas in the 21st Century*. In Proceedings of the International Conference of the Environment, Andorra.

Sheppard, D.A., (2001). *Twenty-first Century Strategies for Protected areas in East Asia. Forum – the Journal of the George Wright Society*. Vol. 18. No. 2. (pp.40 to 66).

Sheppard, D.A., (2000). *Future Directions for Natural World Heritage Sites and Implications for East and Southeast Asia*. In: Regional Workshop on Nature and Biodiversity as World Heritage. Environment Agency of Japan (pp 57 to 67)

Sheppard, D.A. (2000). *Conservation Without Frontiers: The Global View*. Forum – The Journal of the George Wright Society. Vol. 17. No. 2. (pp 70 to 80)

Sheppard, D.A. (2000). *World Heritage: Nurturing Nature's Global Legacy*. World Conservation. No. 1, 2000. IUCN.

Sheppard, D.A. (1999). *21st Century Strategies for Protected Areas in East Asia*. In: Proceedings of IUCN/WCPA-EA-3, Seoul, Korea. (pp 3 to 24).

Sheppard, D.A. (1999). *Tourism: Peril or Panacea for Conservation?* Paper to IUCN/WCPA Meeting on Mediterranean Protected Areas, Salerno, Italy.

Sheppard, D.A. (1998). *Report from Fontainebleau, towards the next Millennium for Conservation*. In: International Symposium for the 50th Anniversary of IUCN. IUCN Japan. (pp 6 to 13)

Sheppard, D.A. (1998). *Foreword*. To Australia's National Parks and Protected Areas. Australian Committee for IUCN. Occasional Paper Number 8.

Sheppard, D. A., (1998). *Tourism in the Arctic*. Paper to the World Tourism Organisation Ministerial Meeting. Portugal, 1998.

Sheppard, D. A., (1998). *Opening Statement by IUCN - The World Conservation Union*. In: Parks for Life 1997: Proceedings of the IUCN/WCPA European Regional Working Session on Protecting Europe's Natural Heritage. IUCN 1998 (pp. 19-20).

Sheppard, D. A., (1998). *Expanding Partnerships and Support for Community Based Protected Areas – Implications from Global Experience for the South Pacific*. Paper to the

Sixth South Pacific Conference on Nature Conservation and Protected Areas, Federated States of Micronesia.

Sheppard, D. A., (1998). *Protected Areas in the 21st Century: From Islands to Networks: The Road from Caracas*. Paper to IUCN/WCPA High Level Symposium, Albany, Australia.

Thomas, L. and Sheppard, D. A., (1998). *The significance and objectives of protected areas*. In: Asian Forum on Biological Diversity. IUCN World Commission on Protected Areas (WCPA) o Japan (pp. 25-42).

Sheppard, D. A., (1998). *The World Commission on Protected Areas: A Network of Professional Expertise*. In: The George Wright Forum, Volume 15, Number 3, 1998 (pp 51-55).

Sheppard, D. A., and McNeely, J. A. (1998). *Education and Protected Areas: A Perspective from IUCN*. In: Environmental Education in Protected Areas: International Perspectives and Experiences. Eds. Filho, W. L., De Carvalho, C. A. R., and Hale, W. H. G. (pp. 139-147).

Sheppard, D. A., (1997). *Protected Areas in East Asia in the 21st Century – Key Challenges*. In: Proceedings of the Second conference on National Parks and Protected Areas of East Asia. Sato Printing Co. Ltd. (1997) (pp 13-27).

Sheppard, D.A., (1996). *Expanding Partnerships and Support for Protected Areas in East Asia*. In: Proceedings of the Second Conference on national Parks and Protected Areas of East Asia. IUCN Japan. (pp 123 to 127)

Sheppard, D.A. (1995). *Experience in implementing the 1984 Action Plan for Biosphere Reserves*. Keynote paper presented to the Seville UNESCO Man and The Biosphere Reserves Conference.

Sheppard, D.A. (1995). *Global Protected Area Issues and Implications for the Middle East Region*. Paper to IUCN/CNPPA Regional Working Session, Saudi Arabia.

Sheppard, D.A. (1994). *Towards the Next Century – Funding Mechanisms for Protected Areas in South Asia*. In: Proceedings of the IUCN/CNPPA South Asia Regional Working Session. IUCN Pakistan. (pp 105 to 108)

Sheppard, D.A. (1994). *Protected Areas Systems Plans: Principles, Process and Structure*. In: Pakistan Protected Areas Meeting – Proceedings. IUCN Pakistan. (pp 15 to 16)

Sheppard, D.A., (1994) *An Analysis of the Strengths, Weaknesses, Opportunities, and Threats of African Protected Area Systems – Introduction and Global Context*. In African heritage 2000: The Future of Protected Areas in Africa.

Sheppard, D. A., (1994). *Sustainable Development – Making it Work*. Editorial. In. PARKS, Vol. 4. No. 3, October 1994.

Sheppard, D. A., and Wendt, N. (1993). *Institutional Strengthening in the Environmental Area in Pacific Countries*. In: Boer, B. (Ed.) Strengthening environmental legislation in the Pacific region. Apia, Western Samoa, SPREP, 1993.

Sheppard, D. A., and Wendt, N. (1993). *Overview of the South Pacific Regional Environment Programme and the Regional Environment Technical Assistance and National Environmental Management Strategy projects*. In: Boer, B. (Ed.) Strengthening environmental legislation in the Pacific region. Apia, Western Samoa, SPREP, 1993.

Sheppard, D.A. (1991). *Managing Complex Environmental Problems*. Paper to South Pacific Commission Environmental Health Conference, Noumea, New Caledonia.

Sheppard, D.A. (1990). *Innovation in the New South Wales Public Sector*. Unpublished Report, Premiers Department, NSW Australia.

Sheppard, D.A. (1989). *Application of the user-pays concept in park and recreation management*. In: Proceedings of the 1989 National Institute of Foresters of Australia Conference.

Bateson, P., Nyman, S. and Sheppard, D.A. (Eds) (1989). *National Parks and Tourism*. NPWS, Sydney.

Sheppard, D.A. (1988). *Parks are for people...or are they?* Australian Parks and Recreation. 24 (2).

Sheppard, D.A. (1987). *Application of the User Pays Concept in Australia*. In: Proceedings of the Royal Australian Institute of Parks and Recreation Seminar, South Australia. (Keynote address).

Sheppard, D.A. (1987). *Training of Protected Area Managers in the South Pacific*. South Pacific Commission Technical Report, Noumea, New Caledonia.

Sheppard, D.A., Carew-Reid, J., Hooley, D., and Delroy, L., (1986). *Parks and Reserves in the Murray-Darling Basin*. Chapter 7, Murray-Darling Basin Environmental Resources Study, State Pollution Control Commission, Sydney, NSW, Australia.

Carew-Reid, J., and Sheppard, D.A. (1986). *Environmental Management Through Regional Co-operation - the South Pacific Regional Environment Programme*. In: Report of the Third South Pacific National Parks and Reserves Conference, Western Samoa. Volume 2.

Sheppard, D.A. (1986). *Technical Evaluation of the World Heritage Nomination for the Sinharaja Forest Reserve, Sri Lanka*. Technical Evaluation report for UNESCO World Heritage Nomination, submitted to the World Conservation Union (IUCN), Switzerland.

Sheppard, D.A. (1986). *Off Road Vehicles and the National Parks and Wildlife Service*. Presentation to the State Council of NSW and ACT Four Wheel Drive Association.

Sheppard, D.A. (1986). *Recreation Management and the NSW National Parks and Wildlife Service*. Presentation to the NSW National Parks Association 1986 Lecture Series

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Sheppard, D.A. (1984). *Appropriate Use and the NSW National Parks and Wildlife Service*. In: Proceedings of the 1984 NSW NPWS Advisory Chairpersons Conference, NPWS, NSW, Australia.

Sheppard, D.A. (1984). *The Management of Landscape Values in the National Parks of NSW*. Presentation to the 1984 National Students and Landscape Conference, NSW, Australia.

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Sheppard, D.A. (1982). *Collection and Collation of Visitor Use Data*. NPWS, NSW, Australia.

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